INTERNATIONAL ENERGY INITIATIVE

A BRIEF REPORT

IEI'S OBJECTIVE

TO PROMOTE THE EFFICIENT
PRODUCTION AND
UTILIZATION OF ENERGY FOR
SUSTAINABLE DEVELOPMENT

IEI'S MISSION

INTAAACT (INFORMATION, TRAINING, ANALYSIS, ADVOCACY AND ACTION)

THE CASE FOR AN IEI

- MANY EFFORTS WITH SIMILAR OBJECTIVES ARE NORTHERN-LOCATED AND NORTHERN-LED
- MANY SOUTHERN-LOCATED AND SOUTHERN-LED NETWORKS ARE REGIONAL, LIMITED IN EXPERTISE AND RESTRICTED TO ANALYSIS AND TRAINING

THE CASE FOR AN IEI (CONTINUED)

- INTERNATIONAL ORGANIZATIONS HAVE INTERESTS OTHER THAN ENERGY
- NO LEAD AGENCY RESPONSIBLE FOR ENERGY IN UN
- INTERNATIONAL ORGANIZATIONS DEAL ONLY THROUGH GOVERNMENTS WHICH ARE THE PROBLEM NOT THE SOLUTION

PRIMARY AIMS OF IEI

- ASSISTING DEVELOPING COUNTRIES
- EMPHASIZING THE LEVEL OF ENERGY SERVICES RATHER THAN THE MAGNITUDE OF ENERGY CONSUMPTION
- INCREASING ENERGY SERVICES
 THROUGH MIX OF EUEIS,
 DECENTRALIZED AND CLEAN
 CENTRALIZED SOURCES

PRIMARY AIMS OF IEI (CONTINUED)

- ADDRESSING SOFTWARE ISSUES (POLICIES, INSTITUTIONS, MANAGEMENT, ETC)
- PROMOTING EUEIs AND RENEWABLES
- PROVIDING ASSESSMENTS OF THESE TECHNOLOGIES

PRIMARY AIMS OF IEI (CONTINUED)

- ESTABLISH/STRENGTHEN EXISTING NETWORKS
- INITIATE/STRENGTHEN CAPABILITY IN ENERGY ANALYSIS, PLANNING AND IMPLEMENTATION
- REDESIGN EXISTING ENERGY INSTITUTIONS AND/OR DESIGN NEW INSTITUTIONS

STEADY GROWTH OF IEI

- REIs: 2 (1993) --> 5 (1994) --> 5 (1995) (LATIN AMERICA + SOUTH ASIA + AFRICA + CHINA + ESD)
- PRESIDENT'S OFFICE + US OFFICE

STEADY GROWTH OF IEI (CONTINUED)

- ACTIVITIES: 20 (1993) --> 60 (1994) --> 65 (1995)
- EXPENDITURES: \$0.525 MN (1993) --> \$0.737 MN (1994) --> \$0.724 MN (1995)
- ACTIVITIES: \$0.396 MN (1993) --> \$0.417 MN (1994) --> \$0.465 MN (1995)

HOW IEI WORKS

- MODEL 1 = REI-BASED (DIRECTOR + OFFICE + INTAAACT WORK PLAN + MONTHLY REPORTS, E.G., LATIN AMERICA AND SOUTH ASIA
- MODEL 2 = NETWORK-BASED WITH THEME-DRIVEN NETWORK + NETWORK COORDINATOR, E.G., IRPPN

HOW IEI WORKS (CONTINUED)

- MODEL 3: FACILITATOR-BASED WITH THEME-DRIVEN NETWORK + FACILITATOR, E.G., AfEI
- MODEL 4: PRODUCT-BASED WITH A BUNDLE OF PRODUCT-ORIENTED ACTIVITIES, E.G., ESD

IEI'S ACTIVITIES

- 9 CURRENT **INFORMATION** ACTIVITIES
- 5 CURRENT & 9 COMPLETED **TRAINING** ACTIVITIES
- 14 CURRENT & 9 COMPLETED **ANALYSIS** ACTIVITIES
- 7 CURRENT & 12 COMPLETED **ADVOCACY** ACTIVITIES
- 11 CURRENT ACTION ACTIVITIES

IEI'S CURRENT PRODUCTS

- FELLOWSHIP PROGRAMME
- IEI JOURNAL ESD
- TECHNOLOGY MENUS
- REWSUs
- PROCEDURES GUIDEBOOK
- DEFENDUS ELECTRICITY PLANS

IEI'S FUTURE PRODUCTS

- INTEGRATED TRANSPORT PLANNING
- NICHES FOR SPECIFIC TRANSPORT MODES IN A LEAST-COST TRANSPORT PLAN
- ENERGY CRISIS MANAGEMENT
- GUIDELINES FOR ESTABLISHMENT OF LEVEL PLAYING FIELDS

IEI'S FUTURE PRODUCTS (CONTINUED)

- GUIDELINES FOR CORPORATIZATION, PRIVATIZATION AND REGULATION
- ENERGY FOR WOMEN & WOMEN FOR ENERGY
- COALITION OF YOUNG ENERGY ANALYSTS FOR SUSTAINABLE DEVELOPMENT (COYENAS)

IEI'S PROCESS FOR PRODUCING OUTPUTS

- EMPHASIS ON CAPACITY BUILDING = EMPOWERMENT/SELF-RELIANCE
- INSTITUTION-BUILDING
- HIGH COST-EFFECTIVENESS [18 WORKSHOPS FROM 1993-95 COST \$182,026 FOR 683 PARTICIPANTS
- I.E., \$10,113/WORKSHOP OF AVERAGE 38 PARTICIPANTS & \$267/PARTICIPANT

IEI'S PROCESS (CONTINUED)

\$7,650/ACTIVITY IN 1994 AND
 \$8,156/ACTIVITY IN 1995

IEI'S COMPARATIVE ADVANTAGES

- INTELLECTUAL GRASP OVER, AND LEADERSHIP IN, FIELD OF ENERGY
- NO PROJECT-EXECUTION RESPONSIBILITY
- IEI INVOLVES ALL ENERGY ACTORS
- IEI CAN PROVIDE SEED AND SPECIAL MONEY

IEI'S COMPARATIVE ADVANTAGES (CONTD)

- PREPARED TO ARRANGE FINANCING
- DOES NOT CHARGE CONSULTANCY FEES, HENCE EFFECTIVENESS & STANDING
- COMPLEMENTARITY WITH OTHER ORGANIZATIONS

IEI'S 1995 EXPENDITURE \$ 748,868

- INTAAACT
- LA \$200,588
- ASIA \$137,068
- CHINA \$ 56,471
- PRESIDENT \$ 41,631
- AFRICA \$ 29,499
- TOTAL \$465,257

IEI'S 1995 EXPENDITURE \$ 748,868

- ACCTG \$ 30,236
- BOARD \$ 9,830 LA
- TOTAL \$ 40,066

- \$ 30,236 OFFICES
 - LA \$ 68,607
- \$ 40,066 ASIA \$ 28,770
 - AFRICA \$ 12,000
 - CHINA \$ 15,000
 - PRES \$ 30,778
 - US \$58,947
 - TOTAL \$243,545

IEI'S 1995 FUNDING (\$ MN)

• 1994 BALANCE 0.045

• DGIS 0.400

• NORAD 0.185

• RF - REWSUs 0.144

• UNDP - P & R 0.068

• NEW LAND 0.015

• TOTAL 1.262

IEI PERFORMANCE VS PROPOSAL TO DGIS

- 2 ('93) --> 5 ('94) --> 5 ('95) VS 2 ('93) --> 5 ('94) --> 5 ('95)
- CORE \$/REI: \$26,114 ('94) \$30,764 ('95) VS \$60,000
- PRESIDENT'S OFFICE \$47,162 ('94) & \$30,778 ('95) VS \$60,000
- US OFFICE \$66,264 ('94) & \$58,947 ('95) VS \$50,000

IEI PERFORMANCE VS PROPOSAL TO DGIS

- DIRECTOR (OPERATIONS) JOINED JAN '95 -- EXPENSES INCL. IN PRESIDENT'S OFFICE VS DIRECTOR (PROGRAMMES) @ EXTRA \$40,000/YR
- BOARD MEETINGS + LEGAL & ACCT. FEES --> \$62,922 ('94) & \$40,666 ('95) VS \$90,000/YR
- CORE --> \$306,919 ('94) & \$283,611 ('95) VS \$480,000 ('94) & \$600,000 ('95)

IEI PERFORMANCE VS PROPOSAL TO DGIS

- ANALYSIS /REI --> \$34,320 ('94) & \$35,308 ('95) VS \$90,000/REI
- NON-ANALYSIS ACTIVITIES/REI --> 9 ('94) & 8 ('95) VS 8
- PER NON-ANALYSIS ACTIVITIES --> \$6,100 ('94) & \$6,900 (95) VS \$30,000
- TOTAL \$390,000 ('93) & \$1.44 MN ('94 &'95) VS \$3.44 MN FOR 3 YEARS

IEI BECOMING A SUSTAINABLE INSTITUTION

- SUSTAINABILITY = RELEVANCE +
 EXCELLENCE + SELF-GOVERNANCE + FINANCIAL SELF-RELIANCE
- DEMAND SHOWS IEI'S OUTPUT IS RELEVANT
- PEER REVIEW ENSURES QUALITY
- PROCEDURES GUIDEBOOK AND SUCCESSION PLAN (COYENAS) PROMOTES SELF-GOVERNANCE

IEI BECOMING A SUSTAINABLE INSTITUTION

- GOAL OF FINANCIAL SELF-RELIANCE
- CORE --> 14% (INDEPENDENCE)
- INTAA --> 28% (DEMAND-DRIVEN PROGRAMMES)
- ACTION --> 58% (SPONSORED PROJECTS)
- CORE: INTAA: ACTION --> 1:2:4